## Message

From: Bodine, Susan [bodine.susan@epa.gov]

**Sent**: 2/28/2018 3:26:23 PM

To: Enforcement Division Directors [Enforcement Division Directors@epa.gov]; Regional Counsel Contacts

[Regional\_Counsel\_Contacts@epa.gov]; Enforcement Coordinators [Enforcement\_Coordinators@epa.gov]

CC: Regional Administrators [Regional\_Administrators@epa.gov]; DRA [DRA@epa.gov]; OECA Office Directors and

Deputy Directors [OECA\_Office\_Directors\_and\_Deputy\_Directors@epa.gov]; Shiffman, Cari [Shiffman.Cari@epa.gov]; Starfield, Lawrence [Starfield.Lawrence@epa.gov]; Traylor, Patrick

[traylor.patrick@epa.gov]; Branning, Hannah [Branning.Hannah@epa.gov]

**Subject**: Strategic plans/discussions

Attachments: Regional Strategic Plan Feb 27 2018.docx; FTE template 2-27-2018.xlsx; Ground Rules for FTE Reporting 2 27 18.docx

## All:

Attached is a revised template for the Regional Strategic Plans, which will be due on August 1<sup>st</sup> of this year. These plans are an important tool for communication between each region and HQ on national and regional strategic priorities.

As you can see from the revised timeline appended to the Plan template, I am also planning on holding a strategic planning VTC with senior leadership in each region in March or April to discuss current issues and trends, and to kick-start strategic discussions for FY 19. Those discussions will also be supplemented by the regional visits in the late spring and summer, and perhaps an additional VTC later in the year.

As I have discussed with most of the Regional Administrators, as part of the upcoming strategic planning calls, I am requesting that each region provide a specific breakdown of how its OECA FTE is currently utilized. This will enable us to determine if we are sufficiently supporting the various enforcement programs throughout the country and assist us in determining if work-sharing or cooperative efforts are appropriate. As these issues are of immediate importance, I would ask that you fill in the attached FTE chart prior to your strategic planning VTC (but no later than March 31<sup>st</sup>), and update it later in your Regional Strategic Plan.

Thank you for your assistance as we work together to ensure compliance with federal environmental laws.

## Susan

Susan Parker Bodine Assistant Administrator Office of Enforcement and Compliance Assurance 202-564-2440